

Our strategy: Growth in Europe & Africa to drive returns

Our Purpose

Inclusion for All

Enabling the digital society to be accessible by all, with no one left behind

We connect for a better future

Planet

Ensuring our commercial success does not come at a cost to the environment

Digital Society

Connecting people, places & things through gigabit fixed & mobile networks

Our Vision

The new generation connectivity & digital services provider for Europe & Africa, enabling an inclusive & sustainable digital society

Our Strategy

Deep & trusted customer relationships

Enabled

through

Group scale

& expertise



Best connectivity products & services





Social Contract shaping the digital society



Outstanding digital experiences



The Spirit of Vodafone

Earn customer loyalty

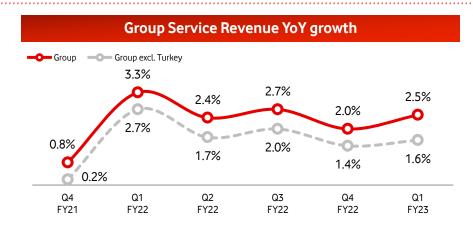
Create the future

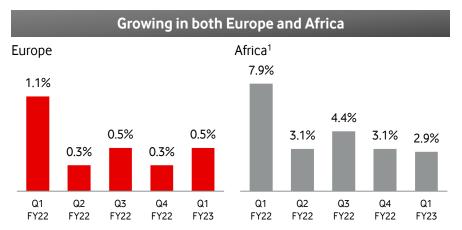
Experiment & learn fast

Get it done, together



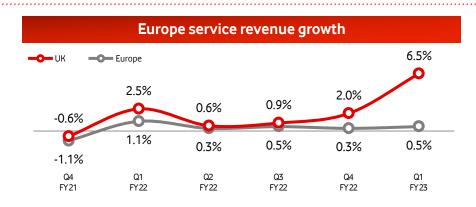
Highlights: Continued service revenue growth, in line with expectations

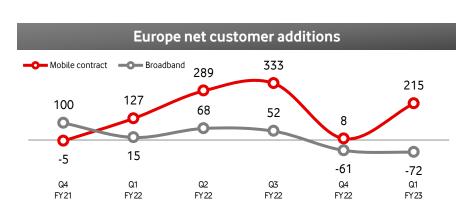




- Good service revenue growth maintained
- Germany service revenue decline of 0.5% largely reflecting the impact of the implementation of the new Telecoms Act, offset by acceleration in the UK
- Growth in Turkey increased by 10pp to 35.8% in Q1, impacting Group service revenue growth by an additional 0.3pp
- On track to deliver FY23 guidance with Adjusted EBITDAaL expected to be between €15.0 – €15.5 billion and Adjusted FCF of c.€5.3 billion

Q1 Performance : Europe commercial actions supporting growth





Contractual price increase

- Growth acceleration in the UK driven by contractual price increases
- Focus on price actions across all markets

Price plan simplification

- Migrations from legacy tariffs to more transparent plans in Italy
- Tariff portfolio simplification in Spain to improve customer loyalty

Continued cross- and upselling

- Unlimited mobile plans driving ARPU uplift
- Upselling through AI-based customer lifecycle management tools

Customer journey

- Remedial actions in Germany progressing in line with plans
- 75% of contacts resolved by TOBi, our Al-based customer agent



Germany: Commercial momentum gradually recovering

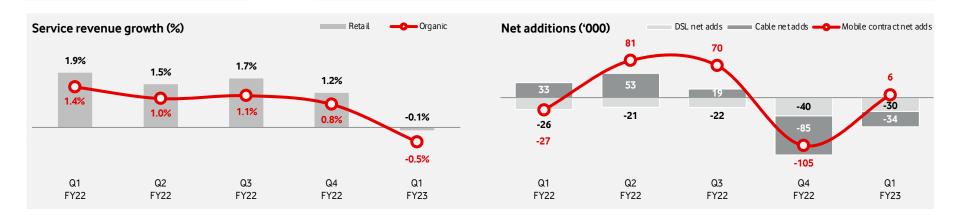


Service revenue growth

(Q4 FY22 +0.8%)

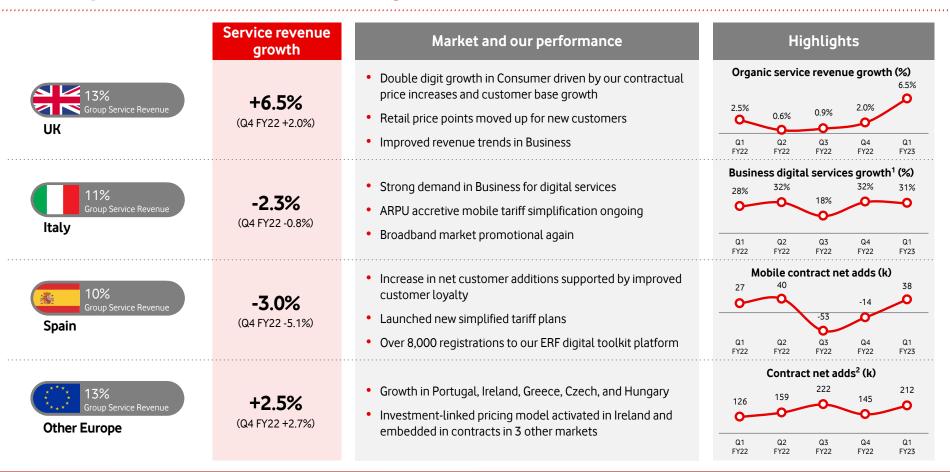
Market and our performance

- Service revenue decline following customer losses related to the impact of new Telecommunications Act
- Broadband customer losses improved and mobile stabilised in Q1, benefiting from
 - stabilising IT systems and processes
 - improving customer journeys
 - gradual unwind of churn related to sector legislation



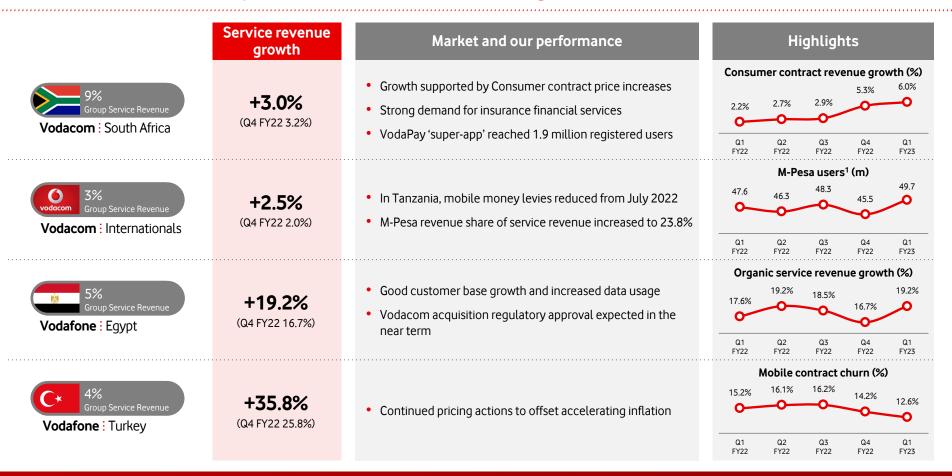


Europe: Similar trends QoQ, growth acceleration in the UK





Africa and Turkey: Growth in Vodacom, good demand in other markets

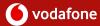


Appendices

Provide investor feedback here:

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Appendix I: More information



Vodafone Business: Investor briefing *investors.vodafone.com/vbbriefing*



Technology: Investor briefing *investors.vodafone.com/vtbriefing*



Digital services: Investor briefing <u>investors.vodafone.com/digital-services</u>



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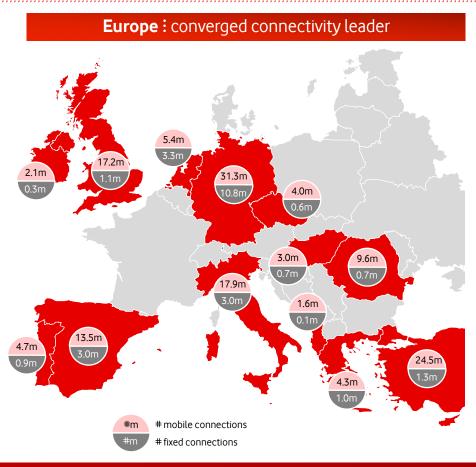


- 5-part video presentation
- 8 video case studies
- 64-page documents
- Analyst Q&A video replay
- 5-part video presentation
- 5 video case studies
- 67-page documents
- Analyst Q&A video replay
- 5-part video presentation
- 13 video case studies
- 77-page document
- Analyst Q&A video replay
- 7-part video presentation
- 6 video case studies
- 10-part document
- Analyst Q&A video replay

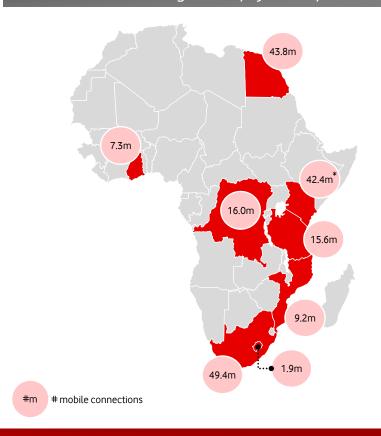


Q1 FY23 Trading Update 25 July 2022

Appendix II: Our regional footprint

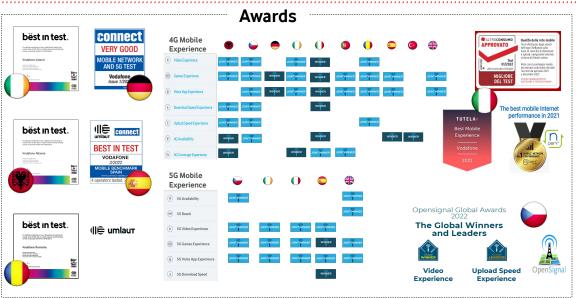


Africa: leading data & payments provider





Appendix III: Network quality achievements











Appendix IV: Definitions

Term	Definition	Term	Definition	
Adds	Number of new customers within a defined period	FWA	Fixed Wireless Access	
Al	Artificial intelligence / machine learning	Organic growth		
ARPU	Average revenue per user, defined as customer revenue and incoming revenue divided by average customers			
Churn	Total gross customer disconnections in the period divided by the average total customers in the period	OSRG	Organic service revenue growth	
		Service	Service revenue comprises all revenue related to the provision of	
Converged	A customer who receives both fixed and mobile services (also known as unified communications) on a single bill or who receives a discount across both bills	revenue	ongoing services including, but not limited to, monthly access charges, airtime usage, roaming, incoming and outgoing network usage by non-Vodafone customers and interconnect charges for incoming calls.	
DSL	Digital subscriber line		incoming calls	
		Super-app	Mobile or web application that can provide multiple services including payment and financial transaction processing	
ERF	European Recovery Fund			

Appendix V: Supporting information

1.	Quarterly revenue
2.	Group financial performance
3.	Segmental Results
4.	Segmental analysis
5.	New segmental reporting
6.	Cash flow
7.	Mobile customers
8.	Fixed broadband customers
9.	Marketable homes passed
10.	TV customers
11.	Converged customers
12.	Mobile churn
13.	Mobile data usage
14.	Mobile ARPU
15.	FX rates

The information opposite is available in spreadsheet format via investors.vodafone.com

Appendix VI: Important notice

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This presentation also contains non-GAAP financial information which the Vodafone Group's management believes is valuable in understanding the performance of the Vodafone Group. However, non-GAAP financial information is not uniformly defined by all companies and therefore it may not be comparable with similarly titled measures disclosed by other companies, including those in the Vodafone Group's industry. Although these measures are important in the assessment and management of the Vodafone Group's business, they should not be viewed in isolation or as replacements for, but rather as complementary to, the comparable GAAP measures.

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Forward-looking statements are sometimes, but not always, identified by their use of a date in the future or such words as "plans", "targets", "gain", or "accelerate" (including in their negative form). By their nature, forward-looking statements are inherently predictive, speculative and involve risk and uncertainty because they relate to events and depend on circumstances that may or may not occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

A review of the reasons why actual results and developments may differ materially from the expectations disclosed or implied within forward-looking statements can be found under "Forward looking statements and other matters" and "Risk Management" in the Vodafone Group Plc Annual Report for the year ended 31 March 2022 and under "Forward looking statements and other matters" in the Vodafone Group Plc Q1 Results for the three months ended 30 June 2022. These reports can be found at investors.vodafone.com.

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Upcoming events 26 **Annual General Meeting** July 28 Social Contract **Investor Briefing** Sep 15 Half Year FY23 Results Nov